Founding Steering Committee & Operational Structure
(Revised 6/15/18)

Executive Committee
BJC Healthcare: Mel Donatelli
MPCA: Joe Pierle
MSBA: Melissa Randol

Advocacy & Public Policy Sub-Committee
MSBA: Kim Ratcliffe
MPCA: Matt Younger
SSM: Kim Bakker
Kids Win MO: Brian Schmidt

Education & Program Quality Sub-Committee
The Spot: Sarah Garwood, MD
COMC: Robert Stiles
MCCBHC: TBD
Wyman: Joe Miller

Research, Data & Evaluation Sub-Committee
Wash U: Nancy Mueller
TBD

Outreach & Engagement Sub-Committee
DHSS: Marjorie Cole, MSN
MPCA: Lane Jacobs
MASA: TBD
MOSPRA: TBD

Financial Sustainability Sub-Committee
Interco: Michael Loynd
TBD

Steering Committee Members-At-Large
UHC: Aline Hanrahan
SPOT@Jennings: Chardia Samuel
Mercy: Bob Bergamini, MD
Children’s Mercy: Margo Quiriconi

Western Missouri Regional Delegate(s)
SamuelRogers: Manuel Solano
North KC SD: Perry Hilvitz

Eastern Missouri Regional Delegate(s)
Care STL: Angela Cabon
RESSD: Chaketa Riddle
SLCH: Lisa Meadows
IFM: David Campbell, MD

Central Missouri Regional Delegate(s)
Eldon SD: Aaron Berendzen
HCC: Toniann Richard

Southeast Missouri Regional Delegate(s)
Kennett SD: Deb Cook
TBD:

Southwest Missouri Regional Delegate(s)
TBD
Mercy: Aaron Lewis

Northeast Missouri Regional Delegate(s)
Hannibal SD: Susan Johnson
TBD:

Northwest Missouri Regional Delegate(s)
Mozac: Donna Wilson
St. Joseph SD: Maria Burnham

Youth/Family Advisory Committee

Names listed on this chart represent the full founding Steering Committee leadership team but do not include sub-committee members or regional advocates. Names listed in orange denote membership on the Governance Committee.
Washington University in St. Louis will act as the Fiscal Sponsor of the Show-Me School Based Health Alliance of Missouri (MO-SBHA). MO-SBHA is the emerging statewide affiliate of the national School Based Health Alliance established to improve the health of children and youth by advancing and advocating for school-based health care. We share in the national SBHA vision that all children and adolescents are healthy and achieving at their fullest potential. As fiscal sponsor, the university will provide administrative services and oversight of, and assume legal and financial responsibility for, the activities of the emerging affiliate as aligned with its mission. It is anticipated that the fiscal sponsorship will last for at least three years and/or until such time as the entity is able to sustain itself as an independent or affiliated 501(c)3 organization.

The structure, work and activities of the MO-SBHA will be determined and guided by a statewide Steering Committee comprised of volunteer school-based health advocates, stakeholders and decision makers from education, healthcare, community health, behavioral health, oral health, managed care, child advocacy, government etc. The Steering Committee will include standing and ad-hoc sub committees as deemed necessary to fulfill the mission and objectives of the entity. Sub-Committees will be co-led by volunteer stakeholders representing diverse sectors, regions and expertise. It is anticipated that the Steering Committee will meet at a centralized or rotating location approximately four times per year.

The founding standing, and sub-committees will include:

- **Governance Committee** will be responsible for establishing the mission, vision, values and strategic objectives of the new entity and will also work to ensure that the organization has the resources (human, financial, physical etc.) it needs to fulfill its purpose in an inclusive, value-centered, evidence-based manner. Activities of the governance committee are expected to include by-law creation, sub-committee charter approval and general oversight, membership criteria development and overall performance management. The inaugural governance committee will include an executive committee (Chair, Co-Chair, Fiscal Sponsor etc.), at least one co-chair from each sub-committee, at least one delegate from each region and a number of member-at-large seats which shall be determined by the committee in order to achieve optimal composition. At least six virtual meetings are expected with steering committee meeting attendance and/or active sub-committee, special project and/or regional involvement expected.

- **Advocacy & Public Policy Sub-Committee** will work to advance policies and practices that support the sustainability of school-based health care in Missouri. It will concern itself with SBHC funding, related policy reform, systems integration and accountability, cost-benefit, ROI, awareness generation, grassroots organizing, champion-building etc. At least four virtual and two live meetings anticipated. Live meetings will typically be held during the full steering committee meeting dates.
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- **Education & Program Quality Sub-Committee** will concern itself with the implementation of evidence based practice in the state’s school based health programs; overseeing training and technical assistance, supporting new program start-ups, existing program effectiveness, practitioner convenings, shared learning, innovation, replication, resource development and continuous quality improvement. At least four virtual and two live meetings anticipated. Live meetings will typically be held during the full steering committee meeting dates.

- **Research, Data & Evaluation Sub-Committee** will concern itself with shared data collection, needs assessment, research and evidence-based practice, performance and impact evaluation, reporting and dissemination. The committee will also work to strengthen the capacity of existing SBH programs by delivering technical assistance in this area. At least four virtual and two live meetings anticipated. Live meetings will typically be held during the full steering committee meeting dates.

- **Outreach & Engagement Sub-Committee** will work to build and unify the school-based health care movement in Missouri. It concerns itself with awareness generation, stakeholder alignment, member networking and engagement, information sharing, partner development, strategic marketing and communications etc. At least four virtual and two live meetings anticipated. Live meetings will typically be held during the full steering committee meeting dates.

  - **Regional Delegates** will act as a liaison between the state affiliate and their assigned region; serving as a primary point of contact for regional activity and being intentional about knowing the players and understanding the diverse needs and opportunities in their assigned area. Delegates will convene and coordinate regional activities as needed and will represent the diverse perspectives of stakeholders in their region. Regional delegates are generally practitioners in a school-based health program who are willing to act as champions for the collective benefits of collaboration.

- **Financial Sustainability Sub-Committee** will work to ensure the financial sustainability of the affiliate and SBH programs by securing, managing and (when possible) distributing resources. It concerns itself with business modeling, budgeting, grant management, fundraising, partnership development etc. At least four virtual and two live meetings expected. Live meetings will typically be held during the full steering committee meeting dates.

- **Members-At-Large** balance out the steering committee’s composition by representing diverse and valued sectors, perspectives, knowledge, skills and abilities as needed to ensure an inclusive and wide-view in organizational decision-making.
Sub-Committee Members are community stakeholders willing to accept and support the charge and activities of the sub-committee of interest.

Members/Advocates are SBHC providers and other community stakeholders who benefit from affiliate activities and are willing to support the affiliate’s mission.

Staffing and back office support for the entity will be managed by Painefree Coaching & Consulting.

- The Executive Consultant will serve as the liaison between the national School Based Health Alliance, the fiscal sponsor and state-wide efforts and will focus on governance, executive decision-making and overall mission advancement. The executive consultant will staff the executive committee and be responsible for guiding and directing all staff activity.

- The Managing Director will provide day-to-day leadership and oversee of affiliate operations. In partnership with the executive consultant, the managing director will staff the full steering committee and the governance committee; as well as the outreach and engagement subcommittee. The Managing Director will manage “membership”, partner development and affiliate communications and supervise affiliate staff.

- The Program Manager will provide staff support to advance the work of the Financial Sustainability Sub-Committee, act as liaison for fiscal sponsor related activities, and provide on-site supervision of Washington University project staff.

- The Program Quality & Outreach Manager will provide staff support to advance the work of the Education & Program Quality and Research and Data & Evaluation Sub-Committees. The Program Quality Manager will also provide staff support for eastern, northeastern and southeastern regional activity and coordinate and deliver training and technical assistance to emerging and existing sbhc programs as funded.

- The Advocacy and Outreach Manager will provide staff support to advance the work of the Advocacy & Public Policy Sub-Committee. This position will likely be located in the Central region and will provide staff support for central, western, northwestern and southwestern regional activity and coordinate and deliver training and technical assistance to emerging and existing sbhc programs as funding.

- The Data and Evaluation Coordinator will coordinate projects that advance the work of all Sub-Committees as assigned with particular emphasis on the Research, Data and Evaluation Sub-Committee.
The Administrative Coordinator will manage the master calendar, scheduling, mailing list and database management and will provide meeting and event support and other administrative duties as assigned.

- Additional Engagement Opportunities:
  - Speaker’s Bureau provides community awareness presentations as requested
  - Technical Assistance Team provides technical assistance and support to new SBH programs in planning
  - Conference & Convening Committee plans an annual state-wide gathering and will research and secure speakers for other trainings and convenings as funded.
  - Provider Network(s) are comprised of any SBHC staff including physicians, nurse practitioners, medical assistants, social workers, case managers, dentists, dental assistants, center coordinators etc. Focus is on networking, peer exchange and collective problem solving around common issues. Provider networks can be regional or statewide as requested.